1 REVISED DRAFT PROPOSAL 2 RESOLUTION ESTABLISHING AN ECONOMIC 3 DEVELOPMENT FINANCIAL ASSISTANCE AND 4 INCENTIVE POLICY FOR JOB CREATION, JOB 5 RETENTION AND CAPITAL INVESTMENT 6 7 WHEREAS, the City Council finds that the use of City funds to promote capital investment and 8 the creation and retention of jobs will increase taxable property and the business prospects of the 9 City of Durham; 10 NOW, THEREFORE, BE IT RESOLVED that the City of Durham hereby adopts the following 11 12 economic development Job Creation and Retention and Investment Incentive Policy: 13 14 1. Definitions. 15 16 a. The "Community Development Area" (CDA) is identified as such on the map titled 17 "The Durham Community Development Area, Targeted CDA Corridors, the Downtown 18 Development Tier and the Parrish Street Project Area," dated April 2010, which is kept in 19 the Office of Economic and Workforce Development or such other location as the City 20 Manager may direct, and hereinafter referred to as the "Development Map." 21 22 b. "Targeted CDA Corridors" are those properties with at least one building entrance on 23 the streets identified on the Development Map as "Targeted CDA Corridors," within the 24 Community Development Area. 25 26 c. "Downtown Development Tier" is the area identified in the Downtown Design 27 District Map as the proposed tier that was approved by City Council on February 1, 2010 28 as an ordinance to amend provisions of the Unified Development Ordinance regulating 29 Downtown zoning and which area is identified as "Downtown Development Tier" on the 30 Development Map. 31 32 d. "Targeted Areas beyond the CDA" (refers to the area formerly named Urban Growth 33 Area –UGA) is a geographic area identified on the map prepared by GIS on 5/3/2013 34 entitled Targeted Neighborhood Community Development; Commercial Area Map. 35 36 e. "Targeted Industry" shall be the industry segments identified by the Department of 37 Commerce's Labor and Economic Analysis Division. 38 39 f. "Parrish Street Project Area" is the area shaded in orange on the Development Map 40 and includes only those properties with a building entrance on Parrish Street, North 41 Corcoran Street, Market Street, #26 Alley, Orange Street, Mangum Street, #24 Alley, and 42 North Church Street. 43 44 g. "Ninth Street Compact Neighborhood-Commercial District" is the commercial 45 district that runs along Ninth and Iredell from West Main on the south to Green on the 46 north and adjacent streets from Ninth on the West to Broad on the East (but excluding 47 Broad Street) that include Perry, Markham, and Green and Safeway. 48 49 h. Where this policy requires a site to be in the CDA or other area, it must be in that area 50 on the date of approval of the incentive agreement. 51 52 i. The term "business" in this resolution includes not-for-profit activities.

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- j. Recommended targeted community development areas refer to those areas targeted for special economic incentive initiatives and shown on the map titled "The Durham Community Development Area, Targeted CDA Corridors, The Downtown Development Tier and the Parrish Street Project Area," dated April 2010, which is kept in the Office of Economic and Workforce Development or such other location as the City Manager may direct, and hereinafter referred to as the "Durham Community Development Area (CDA) map.
- 2. <u>Incentive Programs.</u> A project can qualify for incentives under this policy in any of the following ways:
 - a. Small Development Projects within the CDA and Targeted Areas beyond the CDA.
 - (i) <u>Capital Investment</u>. The project directly creates, in the CDA and Targeted Areas beyond the CDA, within 2 years of the City's approval of the agreement, at least \$300,000 in non-residential capital investment. The project must be developed by the business entity that owns the property or its agent; however the development agreement shall be between the City and the property owner.
 - (ii) <u>Total Maximum Incentives Amounts.</u> The incentive may be up to 4.5% of the non-residential capital investment, but not more than \$1,000,000.
 - b. Mid-size Projects within a CDA.
 - (i) <u>Capital Investment</u>. The project directly creates, in a CDA, within 3 years of the City's approval of the agreement, at least (A) \$500,000 in non-residential capital investment, or (B) any amount of non-residential capital investment less than \$500,000 and at least 10 full-time jobs, or (C) \$500,000 in non-residential capital investment and at least 10 full-time jobs.
 - (ii) Total Maximum Incentive Amounts.
 - If the incentive is based on part 2(b)(i)(A) above, the incentive may be up to 3% of the non-residential capital investment, but not more than \$1,000,000. If the incentive is based on part 2(b)(i)(B) above, the total incentive (including job incentives) may be up to 3% of the non-residential capital investment, but not more than \$1,000,000. If the incentive is based on part 2(b)(i)(C) above, the total incentive (including job incentives) may be up to 6% of the non-residential capital investment, but not more than \$2,000,000.
 - (iii) <u>Job Creation</u>. To be eligible for job creation incentives, the project must directly create, within 2 years of the City's approval of the agreement, at least 25 jobs in any of the following categories:

Targeted Industries as defined under section 1 (e), hotels and the following facility types: corporate headquarters, office uses, healthcare facilities, research and development operations, manufacturing, assembly, fabrication, processing operations, warehouse or distribution operations, business incubators and the commercial component of mixed-use developments.

<u>Job Incentive Amount.</u> The incentive may be up to \$2,500 per jobs created, but not more than \$1,000,000 of the total maximum incentive amount.

108 (iv) Job Retention. The firm retains more than 100 jobs during the 5-year period 109 beginning on the date of the Council's approval of the agreement. 110 111 Job Incentive Amount. The incentive may be up to \$2,500 per jobs 112 retained, but not more than \$1,000,000. If an incentive agreement 113 provides for payments for job retention and job creation under this 114 Section 2(b), the total incentive payment shall not exceed \$1,000,000. 115 116 c. Major Property Investments within a CDA. Within 10 years of the Council's 117 approval, the project (i) directly results in capital investment of at least \$45,000,000 in 118 mixed-use development within a CDA, or (ii) directly results in capital investment of at 119 least \$10,000,000 in mixed-use development within a CDA and the project is an addition 120 to a project that was previously incentivized either pursuant to this subsection (c) or 121 pursuant to the Downtown Historically Significant Property subsection of previous 122 versions of this resolution. Notwithstanding Section 3(b) (Types of Expenditures), 123 expenditures made under this subsection (c) must be in property that is assessable for real 124 property tax purposes, rather than equipment, personal property, or otherwise. Such 125 expenditures may include related engineering and design fees, as well as associated 126 development fees that are charged by the City. 127 128 Amount and Nature of Incentives. The incentive may be up to the lesser of 16% 129 of the capital investment or \$10,000,000. However, the 16% and \$10,000,000 130 limits stated in the preceding sentence may be exceeded to the extent required to 131 offset increases in rates for parking spaces that are leased by the City of Durham 132 or the County of Durham. The incentives may be in any form allowed by law, 133 including but not limited to conveyances of interests in real property, including 134 but not limited to, transfers of real property at no charge or at less than market 135 rate, options to purchase City-owned real property, leases of City-owned real 136 property at no rent or rent at less than market rate, and agreements to construct 137 and provide parking spaces in parking garages. 138 139 d. Targeted Areas beyond the CDA. 140 141 (i) Capital investment and Job Creation. The project directly creates within the 142 the city limits, but outside the CDA, within 3 years of the Council approval of 143 the agreement, at least \$20,000,000 in non-residential capital investment or 100 144 jobs, unless the job creation is within a Targeted Industry, in which case the job 145 threshold will be reduced to 50. 146 147 (ii) Total Maximum Incentive Amounts. If the incentive is based on only the 148 capital investment, the incentive may be up to 1.5% of that capital investment, 149 but not more than \$1,000,000. 150 151 If the incentive is based solely on the creation of jobs, the incentive may be up to 152 1.5% of the non-residential capital investment in the project created within 3 153 years of the City's approval of the agreement, but not more than \$1,000,000. 154 155 If the incentive is based on the capital investment and jobs creation, the incentive 156 may be up to 3% of the non-residential capital investment in the project created 157 within 3 years of the City's approval of the agreement, but not more than 158 \$2,000,000. 159 160 (iii) Job Retention. The firm retains more than 100 jobs during the 5-year period 161 beginning on the date of the Council's approval of the agreement.

<u>Job Incentive Amount.</u> The incentive may be up to \$2,500 per jobs retained, but not more than \$1,000,000. If an incentive agreement provides for payments for job retention and job creation under this Section 2(d), the total incentive payment shall not exceed \$1,000,000.

e. <u>Targeted Areas Outside the CDA.</u>

- (i) <u>Capital Investment and Job Creation</u>. The project directly creates, outside the City Limits and outside of a CDA, within 3 years of the Council approval of the agreement, at least \$25,000,000 in non-residential capital investment or 150 jobs, unless the job creation is within a Targeted Industry, in which case the job threshold will be reduced to 100.
- (ii) <u>Total Maximum Incentive Amounts.</u> If the incentive is based on only the capital investment, the incentive may be up to 1.5% of that capital investment, but not more than \$1,000,000.

If the incentive is based solely on the creation of jobs, the incentive may be up to 1.5% of the non-residential capital investment in the project created within 3 years of the City's approval of the agreement, but not more than \$1,000,000.

If the incentive is based on the capital investment and job creation, the incentive may be up to 3% of the non-residential capital investment in the project created within 3 years of the City's approval of the agreement, but not more than \$2,000,000.

(iii) <u>Job Retention</u>. The firm retains more than 100 jobs during the 5-year period beginning on the date of the Council's approval of the agreement.

<u>Job Incentive Amount.</u> The incentive may be up to \$2,500 per job retained, but not more than \$1,000,000. If an incentive agreement provides for payments for job retention and job creation under this Section 2(e), the total incentive payment shall not exceed \$1,000,000.

- f._ Neighborhood Revitalization Fund Project within the CDA (outside Downtown), Targeted Portions of the CDA and Targeted Areas beyond the CDA. Within 1 year after the City's approval of an incentive agreement, a business makes capital investments as part of a Neighborhood Revitalization Fund Project.
 - (i) <u>Amount of Incentives</u>. For non-residential capital investments by a business qualified under the Neighborhood Revitalization Fund Program, the incentive may be up to 50% of the total capital investment made for a total incentive payment not to exceed \$500,000.00. Incentive payments are to be made only for expenditures of qualified capital investment after the investment has been made.
 - (ii) <u>Incentive Agreement Conditions</u>. An incentive agreement negotiated for a Neighborhood Revitalization Fund Project shall require full performance of a project pursuant to the incentive agreement and appropriate financial mechanisms or tools to ensure the city's ability to recoup public payments in the case of a non-performing project. Such tools may include the structuring of a forgivable loan or conditional grants secured by recorded promissory note and deed of trust or other financial security sufficient to recoup the City's incentive payments for non-performance. Given the unique fact specific circumstances of

216 each potential project, the precise structure of such a clawback provision will be 217 determined on a case-by-case basis. 218 219 g. Building Improvement Grants (BIG) within the Downtown Development Tier, Parrish Street 220 Project Area, the CDA (outside the Downtown Development Tier), Targeted Areas beyond the 221 CDA and in the Ninth Street Compact Neighborhood-Commercial District. 222 223 (i) Capital Investment. Within 18 months after the contract execution date (or 224 City Council Approval, if required), a business entity, which owns its own 225 building, directly creates capital investment improvements on an existing 226 building having vacant space(s) for the purpose of improving and/or upgrading 227 the interior and exterior as necessary to make it more rentable or "retail-ready." 228 The first floor must be included within improvements. These improvements 229 could include window replacements, installations of walls, painting, installation 230 of support mechanisms, HVAC, electrical systems, plumbing, stairs etc. Only 231 building owners would be eligible for this type of incentive. To be eligible for 232 this program, the minimum total project capital investment must be at least 233 \$225,000.00 if within the Downtown Development Tier, \$50,000 if within the 234 CDA (outside the Downtown Development Tier) and \$300,000.00 if in the 235 Targeted Areas beyond the CDA. Projects must be completed no later than 18 236 months after City approval. 237 238 (ii) Amounts of Incentives. The maximum total incentive will be no more than 239 \$75,000.00: 240 (A) In the Downtown Development Tier, the total available incentive 241 payment shall not exceed 33% of total capital investment project costs; 242 243 (B) In the CDA (outside the Downtown Tier), the total available 244 incentive payment shall not exceed 40% of total capital investment 245 project costs: and 246 247 (C) Outside the CDA, but within the city limits, the total available 248 incentive payment shall not exceed 25% of total capital investment 249 project costs. 250 251 (D) In the Ninth Street Compact Neighborhood-Commercial District, the 252 total available incentive payment shall not exceed 33% of total capital 253 investment project costs; 254 255 h. Retail and Professional Services Grants ("RPSG") within the CDA and Targeted Areas beyond 256 the CDA and in the Ninth Street Compact Neighborhood-Commercial District. Within 1 calendar 257 year after the contract execution date, a business makes or installs qualifying improvements to a 258 building in the CDA or Targeted Areas beyond the CDA or in the Ninth Street Compact 259 Neighborhood-Commercial District. The project property must be a street level retail business, 260 restaurant or certain professional or personal services types such as childcare centers or beauty 261 salons. Projects must be completed no later than 12 months after City approval. 262 263 (i) Qualifying Improvements. Funds granted must be spent on interior or exterior sign 264 and façade improvements which will remain on the property and be used for the business. 265 Oualifying Improvements include but are not limited to: 266 Security systems, telephone systems, point of sale equipment, kitchen equipment, 267 millwork, built-in display furnishings and shelving, HVAC, coolers, plumbing, 268 demolition, flooring, grease traps, sprinkler systems, electrical, installation of walls, 269 package and labeling equipment. Additionally, the eligible exterior sign and facade

270 portion of the RPSG will be provided for the purpose of assisting business owners with 271 aesthetically enhancing exterior buildings within targeted areas of the community. 272 273 Facade improvements must be made to the exterior of one or more sides of the building 274 and/or property visible from a public street or municipal parking lot. At least 50% of 275 improvements must be attributed to costs as listed under (i) Qualifying Improvements a-i 276 below. 277 278 Exterior sign and façade projects must be completed no later than 12 months after City 279 approval. 280 281 Exterior sign or façade improvements include, but are not limited to: 282 283 a. Restoration, repair, or replacement of windows, doors, exterior walls, 284 chimneys, or other architectural elements; 285 b. Exterior painting; 286 c. Signage, awnings, marquees, and related exterior lighting and electrical 287 fixtures; 288 d. Masonry repair and cleaning; 289 Non-flat roof repair for portion noticeable from the public line of site; 290 Exterior work necessary for conversion to a retail or entertainment storefront; 291 Removal of modern facades, in order to restore back to vintage quality; 292 Restoration of vintage elements; h. 293 Removal of deteriorated building materials, such as plywood or metal; 294 j. Property improvements, including landscaping, fencing, screening, and 295 paving; and 296 k. Parking lot improvements 297 298 Façade improvements must be consistent with Design Guidelines, development review, 299 streetscapes and enhancement of the pedestrian experience. 300 301 (i) Non-eligible Entities. The following are expressly excluded from eligibility 302 for an incentive agreement under this section: government entities and 303 businesses that exclude minors from any portion of the business where adult 304 customers are allowed. 305 306 (ii) Amount of Incentives. The incentive may be up to 50% of the cost of the 307 Qualifying Improvements but not exceed \$20,000.00. 308 309 3. Capital Investment. 310 311 a. Types of Facilities. The capital investments with respect to which an incentive 312 payment under this policy may be made must be within the following lists: 313 314 (i) In all Areas: corporate headquarters; office buildings; health care facilities; 315 research and development operations; manufacturing, assembly, fabrication, or 316 processing operations; and warehouse or distribution operations. 317 318 (ii) Inside a CDA: All of the uses listed in subsection (i) above, as well as 319 business incubators; hotels: financial institutions; retail operations; and the 320 commercial component of mixed-use developments. 321 322

323 (iii) Major Project Investments within a CDA: All of the uses listed in 324 subsections (i)-(ii) above, as well as residential and parking decks. 325 326 b. Types of Expenditures. No payment shall be made with respect to any capital 327 investment, except for design or engineering services, unless the expenditure for the 328 investment is made or incurred after the City approves the incentive agreement. 329 Incentive payments for capital investments may be made with respect to the following, 330 without limitation: on-site and off-site public infrastructure improvements; site 331 preparation; site clearing; grading; installing and/or expanding water and sewer utilities; 332 installing and/or expanding drainage facilities; new construction; rehabilitating and/or 333 demolishing existing structures; facade improvements; streetscape improvements; 334 moving existing utility facilities; constructing sidewalks or walkways; constructing 335 parking facilities; constructing bicycle paths; constructing urban trails; constructing 336 transportation facilities; installing street lighting; improving public open space; and 337 constructing public plazas. The investment may include related engineering and design 338 fees, as well as associated development fees that are charged by the City. 339 340 c. Property Taxes. The capital investment must be subject to City and County property 341 taxes from the time when installed or constructed and continuing until the final incentive 342 payment by the City is made with respect to that investment. 343 344 4. Standards for Jobs. Unless otherwise specified, any reference in this policy to jobs is to new, 345 full-time, and permanent jobs which are retained for a minimum of at least 12 months from date 346 of creation. A job is new only if it is created after the City's approval of the incentive agreement. 347 Any reference in this policy to job retention refers to full-time, permanent jobs retained for a 348 period of 5 years from after the City's approval of the incentive agreement and as specifically 349 stipulated in the subject incentive agreement. When payment of an incentive is conditioned on 350 the creation of jobs, those jobs must be posted with the Durham JobLink Career Center, and, with 351 regard to both jobs created or jobs retained, the jobs must pay at least the City's prevailing livable 352 wage rate for the period of time required by the incentive agreement. The livable wage rate is set 353 in accordance with Section 18-23 of the City Code. If jobs must be in the CDA or a Targeted 354 CDA Corridor, the majority of the employee's time each week during the applicable time period 355 must ordinarily be spent within the CDA or the Targeted CDA Corridor, as applicable. 356 357 5. Payments. 358 359 a. Schedule. 360 (i) Incentive agreements may authorize payments contingent on completion of 361 phases of a multiple-phase project. 362 363 (ii) Payments based on capital investment shall be made only after the capital 364 investment has been completed, except to the extent an incentive agreement 365 under Section 2(d) (Major Property Investments within a Community 366 Development Area) provides otherwise. 367 368 (iii) If capital investments are subject to the requirement that a certificate of 369 compliance be issued by the Durham City-County Inspections Department, then 370 payment based on that investment shall not be made until a certificate of 371 compliance has been issued, unless the incentive agreement provides otherwise. 372 373 (iv) Payments based on job creation or retention shall be made only after the 374 relevant job creation or retention levels have been met and shall be eliminated for

any continuous 12-month period in which, for the majority of that 12 month

period, whether continuous or not, the relevant employment levels fall below the

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required minimum. The number of jobs created will be verified by using a listing of positions created and employees which held those positions which comprise the Qualified Jobs. Listing(s) will be created by the employer, must be attested to by the employer and notarized. Verification of wages will be based upon an employer's quarterly wage reports of employee wages as filed with the NC Department of Commerce. The Office of Economic and Workforce Development, or such other office or department as may be specified by the City Manager, will verify the number of jobs and wages using the listing of positions and employees provided by the employer and a copy of the employer's quarterly wage reports of employee wages as filed with the NC Department of Commerce.

Payment will be based upon certified copies of the employer's unemployment insurance filings with the Employment Security Commission of North Carolina. The Office of Economic and Workforce Development, or such other office or department as may be specified by the City Manager, will verify the number of jobs using a certified copy of the employer's most recent unemployment insurance filing.

b. <u>Proration.</u> The agreement may provide that the City will prorate the incentive payments according to the percentage of jobs that are created or retained, if the number of jobs created or retained equals or exceeds 85 percent of those agreed to in the agreement. For new jobs, no payment will be made for any continuous 12 month period in which, for the majority of that 12 month period, whether continuous or not, the number of new jobs falls below the 85 percent or higher level set in the agreement. For retained jobs, no payment will be made for any continuous 12 month period in which, for the majority of that 12 month period, whether continuous or not, the number of retained jobs falls below either the 85 percent or higher level set in the agreement or 100.

6. Evaluation Criteria.

a. <u>Factors.</u> When evaluating requests made under this policy, City Staff and/or City Council shall consider at least these factors: The potential for incentives must be a bona fide inducement to an entity to make capital improvements, relocate, create and/or retain jobs; the amount of new or expansion capital investment; the number and type of jobs to be created, and the corresponding salaries expected to be paid; the type of product or service to be produced or provided; and the location of the proposed development.

b. <u>Project Evaluation Criteria.</u> Some or all of these evaluation criteria will be used to provide a consistent framework for evaluating proposed development projects.

(i) For all projects requesting City incentives. Criteria will be used to evaluate the project's viability, need for public assistance and benefit to the general public. The following factors will be considered:

A. Analysis has determined profitability and viability of project.

B. "But for" financial analysis demonstrates need for assistance.C. Clearly documented financial commitments such as letters of interest from investors or banks.

D. Level of experience that developer, or development partner, has successfully developed similar projects.

E. Developer equity in project, including cash and basis in property Creates sufficient number of permanent jobs based upon the amount of City incentive.

431	F. Tax increment revenue, based on current rate, exceeds City
432	incentive.
433	G. Increases the tax base of the property being redeveloped.
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435	(ii) For projects proposed in the Downtown Development Tier and Parrish Street
436	Project Area. The following additional factors will be considered for projects to
437	be located in the Downtown Development Tier and Parrish Street Project Area:
438	
439	A. Corporate headquarters and other significant office space projects.
440	B. Unique project for downtown – e.g. downtown hotel.
441	C. Retail use exceeding 1,500 square feet.
442	D. Regional draw due to uniqueness of use.
443	E. Appropriate rehabilitation of contributing building in a designated
444	historic district or individually listed historic property.
445	F. Project is mixed-use.
446	G. Commercial space is provided on first floor.
447	H. Eliminates a blighted property.
448	I. Reuses a vacant or underutilized property.
449	J. Development of an environmentally impaired site.
450	K. Greater than 50% of first floor frontage is transparent windows.
451	L. Provides enclosed off street parking hidden from street view.
452	M. High quality and general compatible architectural design and
453	materials.
454	N. Bonus Criteria.
455	
456	1. Provides rental apartments.
457	2. Provides workforce housing.
458	3. Project has obtained a LEED designation indicating high level of
459	sustainability in design and construction.
460	4. Approved deconstruction techniques for demolition work.
461 462	5. Creates or enhances downtown parks, plazas or greenways.6. Adds street activity, such as outdoor eating areas or public art
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464	space.Accommodations for bike racks, transit shelters and other
465	pedestrian amenities.
466	pedestrian amenides.
467	(iii) For projects proposed in the CDA outside the Downtown Development Tier
468	and Targeted CDA Corridors. The following additional factors will be
469	considered for projects to be located in the CDA outside the Downtown
470	Development Tier and Targeted CDA Corridors:
471	
472	A. Significant office space projects greater than 3,000 square feet.
473	B. Renovation and reuse of existing retail and industrial buildings
474	exceeding 3,000 square feet.
475	C. New or adaptive reuse housing construction of 50 or more units.
476	D. Extent market is already supporting similar projects in the area.
477	E. Appropriate rehabilitation of contributing building in a designated
478	historic district or individually listed historic property.
479	F. Project is mixed-use.
480	G. Project promotes compact, efficient development.
481	H. Provides neighborhood businesses and services to underserved areas.
482 483	I. Eliminates a blighted property.
403	J. Reuses a vacant or underutilized property.

484	K. Development of an environmentally impaired site.
485	L. Compatible with surrounding developments or with objectives
486	contained in an adopted neighborhood, corridor or activity center
487	plan.
488	M. Adds pedestrian amenities, such as first floor retail, outdoor eating
489	areas, connected sidewalks, street trees, on-street parking, and public
490	art space.
491	N. Provides connected and shared access and parking areas.
492	O. Provides additional off-street parking screened from street view.
493	P. High quality and generally compatible architectural design and
494	materials.
495	
496	Q. Makes provisions for transit-oriented development.
497	R. Bonus Criteria.
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498	1. Has a strong plan for hiring residents from the immediate area.
499	2. Plan includes mixed-use development with a quality housing
500	component.
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502	(iv) For projects proposed in the Targeted Areas beyond the CDA. The
503	following additional factors will be considered for projects to be located in
504	Targeted Areas beyond the CDA:
505	
506	A. In compliance with Connections 2025 Generalized Future Land Use
507	Map.
508	B. Catalyst Project.
509	C. Documentation submitted showing site has been considered by 2 or
510	more prospects in the past 24 months.
511	 Transportation access to site for employees and trucks.
512	E. Environmental suitability of site for intended use.
513	F. Development standards.
514	G. Bonus Criteria
515	
516	1. Site plan layout exhibits good accessibility and connectivity.
517	2. Site has good highway frontage to promote regional economic
518	development.
519	3. Located in a designated transit route or corridor.
520	4. Promotion of green building techniques in site planning and
521	development standards.
522	record to the second se
523	(v) In addition, a project that is requesting public funding for site improvements
524	should attempt to incorporate into its design as many of these features as is
525	feasible. How these criteria are addressed in a project design should be a factor
526	in determining a project's overall merit:
527	in determining a project 3 overall ment.
528	A. Project is consistent with the most recent comprehensive plan and
529	any applicable adopted small area plan.
530	B. Project attempts to minimize adverse impacts on roads serving
531	nearby properties, and project design attempts to minimize traffic
532	
532 533	impact within the development.
	C. Project's open space planning takes steps to conserve and protect the
534	site's most significant and sensitive natural resource features,
535	including steep slopes, stream buffers, Durham inventory sites,
536	specimen trees, and the 100-year floodplain.
537	D. Project structures are placed on site to minimize site grading.

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E. Project buildings are architecturally compatible with one another.
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F. Identified historic sites are preserved.
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G. Project complies with the TTA Station Guidelines applicable within any of the Compact Neighborhoods as designated in the Comprehensive Plan.
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H. Project complies with the Durham Design Guidelines applicable in

- H. Project complies with the Durham Design Guidelines applicable in the Downtown Development Tier(s) as designated in the Durham Comprehensive Plan.
- I. Project makes all reasonable connections to pedestrian, transit, and bicycle networks off-site.
- J. Project located in a transit corridor shows dedicated "Park and Ride" lots
- K. Project's landscaping plan is sensitive to its specific site location, and complies with the Landscape Guidelines for Durham, North Carolina as maintained in the City-County Planning Department.
- 7. <u>Taxes and Fees.</u> Nothing in this policy shall be construed to relieve any obligation to make payment of any fee or charge, including but not limited to taxes, capital facility fees, impact fees, frontage fees, inspection fees, or other development fees. No incentive payment will be made to a business when it is not incorporated, in violation of the City's privilege tax ordinance or delinquent in other debts owed to the City, including but not limited to property taxes and assessments.
- 8. Public Hearing. All appropriations or expenditures, and all incentive agreements, made under this policy will be considered by the City Council for approval after a public hearing, excluding (a) those appropriations or expenditures and incentive agreements made pursuant to (i) Section 2(g) (Building Improvement Grant), (ii) Section 2(h) (Retail and Professional Services Grants), and (b) when the incentive agreement amount is within the contracting authority of the City Manager and/or his designee pursuant to City Council approved resolution. When a public hearing is required, the City Manager may set the hearing without the necessity of Council action. The hearing will be held before the approval of an incentive agreement requiring City Council approval that incorporates an appropriation pursuant to this policy. When published notice is required by law, the City Manager shall publish notice of the hearings once at least ten days (including weekends) before the hearing is held. The notice will be in the daily newspaper and will briefly describe the proposal to make the appropriations or expenditures, including the following information when relevant: the amount of the appropriations or expenditures being considered, the improvements or activities being funded with City funds, the number of new jobs to be created or jobs to be retained to qualify for City funds, the source of the funding (when City property is involved as a potential incentive), the public benefit to be derived, and such other information needed to reasonably describe the proposal.
- 9. <u>City Not Obligated or Limited.</u> Payments by the City shall be allowed only pursuant to an incentive agreement. This policy states the minimum requirements of the agreements, and nothing in this policy is intended to prohibit an agreement that imposes additional conditions precedent to City payments. The statements contained in this policy are guidelines and shall neither obligate the City to pay any money, nor limit the discretion given to the City Council for the promotion of economic development under G.S. § 158-7.1 and other applicable laws. Any assistance will be limited by the availability of funds, which determination of availability shall be made by the City Council at the time of the consideration of the appropriations or expenditures.
- 10. <u>Local Government Budget and Fiscal Control Act.</u> Any appropriations or expenditures made to an enterprise or project shall be subject to applicable provisions of the Local Government Budget and Fiscal Control Act. The City shall make such disclosures in such detail as the Local Government Commission may direct.

11. <u>Enabling Legislation.</u> All appropriations and expenditures made under this policy shall be funded by the levy of property taxes pursuant to G.S. chapter 160A, and by the allocation of other revenues whose use is not restricted by law. This resolution is adopted pursuant to G.S. § 158-7.1.

 12. <u>Authority Delegated to City Manager</u>. Except to the extent prohibited by law and where the total city monetary incentive value does not exceed \$50,000 for any single instrument, including all amendments, the City or City Manager's designee is authorized to make, approve, award, amend, and execute instruments described under the following Incentive Programs without a prior public hearing: 2(g) (Building Improvement Grants) and 2(h) (Retail and Professional Services Grants). The City Manager may appoint only City employees as the City Manager's designees under this section. All such appointments must be made in writing by the City Manager and must specify the type and limits of the designee's authority. The instruments containing appointments are to be maintained as required by the records retention schedule.

13. Ability to Combine Incentive Programs. The same applicant may apply for the Building Improvement Grant and Retail and Professional Services Grant; however, the maximum eligible grant amount to be paid on more than one of the aforementioned grants at the same time shall be \$95,000. The combined lifetime maximum total of incentives that a property address can receive on any of the aforementioned grants is \$285,000. An applicant will have a lifetime funding maximum of \$285,000 and if a property changes ownership that property will only be eligible to receive incentives after 10 years from the last issuance of incentive payments.

14. Reservation of Discretionary Authority by City. As part of the evaluation and consideration of eligible projects for any of the economic incentive programs identified in the Policy, the City reserves complete discretion in determining what eligible projects warrant city incentive agreements. No business in which a minor must get parental or guardian consent in order to receive services and/or enter into a retail transaction shall be allowed to apply for assistance under this policy.

15. <u>Effective Date; Repeal of Prior Resolutions.</u> This policy may be used in conjunction with any other economic development or water and sewer extension policies, programs, resolutions, and ordinances, and nothing in this resolution is intended to affect their operation. This resolution repeals the Resolution Establishing an Economic Development Financial Assistance and Incentive Policy for Job Creation, Job Retention and Capital Investment adopted on April 11, 2011, provided that any agreements entered into pursuant to those resolutions shall not be affected by the repeal.

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